

### **Item 3 of the agenda**

*Resolve on the election of the members of EDP's general and supervisory board for the 2012-2014 period*

## **EDP – ENERGIAS DE PORTUGAL, S.A. GENERAL SHAREHOLDERS MEETING**

### **PROPOSAL OF RESOLUTION**

#### **Whereas:**

- a) Under article 29, number 1, of the by-laws of EDP – Energias de Portugal, S.A. (EDP), the members of the corporate bodies are elected for periods of three years and on December 31, 2011, the last term of the members of those corporate bodies, respecting the 2009-2011 period, terminated.
- b) According to current market conditions and considering the perspective of evolution of EDP's structure, it is considered justifiable to immediately elect the members of EDP's general and supervisory board for the 2012-2014 period.
- c) The members indicated in 2<sup>nd</sup> to 5<sup>th</sup> place in the list provided below are related to China Three Gorges Corporation (CTG), it is considered justifiable that the effective exercise of the respective functions is conditioned upon the entry into force of the strategic partnership agreement entered into by and between EDP and CTG on December 30, 2011, within the context of the 8<sup>th</sup> phase of EDP's reprivatization process.

#### **It is hereby proposed that the Shareholders approve the following resolution:**

To elect the persons identified in the list provided below as members of EDP's general and supervisory board, throughout the 2012-2014 period, being the effective exercise of the respective functions by Mr. Guangjing Cao, Mr. Chuxue Lin, Mr. Dingming Zhang and Mr. Shengliang Wu, conditioned upon the entry into force of the strategic partnership agreement entered into by and between EDP and CTG on December 30, 2011, within the 8<sup>th</sup> phase of EDP's reprivatization process. This resolution shall be notified to the relevant members by the Chairman of the General Shareholders Meeting:

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*Resolve on the election of the members of EDP's general and supervisory board for the 2012-2014 period*

- Eduardo de Almeida Catroga – Chairman
- Guangjing Cao – Vice-Chairman
- Chuxue Lin
- Dingming Zhang
- Shengliang Wu
- Parpública – Participações Públicas (SGPS), S.A.
- Cajastur Inversiones, S.A.
- José de Mello Energia, S.A.
- Senfora, SARL
- Carlos Jorge Ramalho dos Santos Ferreira
- Société Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures (Sonatrach)
- José Maria Espírito Santo Silva Ricciardi
- Alberto João Coraceiro de Castro
- António Sarmiento Gomes Mota
- Maria Celeste Ferreira Lopes Cardona
- Fernando Massaveu Herrero
- Ilídio da Costa Leite de Pinho
- Jorge Braga de Macedo
- Manuel Fernando de Macedo Alves Monteiro
- Paulo Jorge de Assunção Rodrigues Teixeira Pinto
- Vasco Joaquim Rocha Vieira
- Vítor Fernando da Conceição Gonçalves
- Chairman of the General Shareholders Meeting (who, on this date, is Rui Eduardo Ferreira Rodrigues Pena)

Lisbon, January 6, 2011

The Shareholders

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Parpública – Participações Públicas (SGPS), S.A.

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Caja de Ahorros de Asturias

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José de Mello Energia, S.A.

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Banco Comercial Português, S. A.

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Banco Espírito Santo, S.A.



## **Eduardo de Almeida Catroga**

He was born on 14th November 1942. He has a degree in Finance from ISEG of Universidade Técnica de Lisboa and a post-graduate degree from Harvard Business School. He served as Minister of Finance of the Portuguese government from 1994 to 1995. He is a guest senior lecturer in business strategy for the ISEG MBA program. He has focused his career on corporate management and administration, specifically within CUF and in SAPEC, where he was CFO (1974) and General Director, respectively. Currently, he is Chairman of the Board of Directors of the SAPEC Group, Member of the Board of Nutrinveste, Member of the Board of Banco Finantia and Member of the Investment Committee of the Portugal Venture Capital Initiative, an equity fund promoted by the European Investment Bank.

He was designated for the first time Member of the EDP General and Supervisory Board on 30th June 2006 and he was reappointed on 15<sup>th</sup> April 2009.



## **Guangjing Cao**

He was born in 1964 in Shangdong, China. Bachelor's degree in Engineering from East China Institute of Water Resources Engineering (1985). Master's degree in Water Conservancy and Hydropower Engineering from Hohai University (1990) and PH.D in Management Science and Engineering from Tianjin University in 2004.

He started his career as an assistant engineer and soon afterwards an engineer in the preparatory office for the Three Gorge Project immediately after graduation in 1985. Since the Project was commenced in 1993, he has served, in China Three Gorges Project Corporation, as Deputy Division Chief and Division Chief of Engineering & Technology Department (1993-1997), Deputy Director and Director of Powerhouse and Dam Project Department (1997-2002); Head of Project Construction Management Department (2000- 2002), and Executive Vice President of China Three Gorges Corporation (2002-2010). He has orchestrated the most critical part of the project construction, overcoming the many technical and management challenges with world records, and formulated the technical scheme to realize the comprehensive benefits of the Project. In 2010, he served as Deputy Director of Three Gorges Construction Commission under the State Council of People's Republic of China, Chairman of the Board of China Three Gorges Corporation, and Chairman of the Board of Directors of China Yangtze Power Company.

Currently, he is a professor-level senior engineer in China, and expert awarded with the special government allowance.



## **Chuxue Lin**

He was born in 1959 in Sichuan, China. Bachelor's degree in Electric Engineering from Zhejiang University. MBA from School of Management, Stirling University, UK.

He served for China CITIC Group from 1982 to 2002, starting as an associate and Deputy Chief in the Mechanical & Electrical Division of Business Department, and then a series of posts in CITIC Group, Director of Bohai Aluminum Office of CITIC Industrial Development Company, Director of IT Division and Assistant President of CITIC Industrial Development Company, Deputy Director of Securities Department of CITIC Group, Executive Vice President of CITIC Securities Company, Deputy Director of Finance Department and Director of IT Department of CITIC Group, Board Director of CITIC Securities Company, Chairman of Supervisory Board of CNOOC-CITIC Trust and Investment Corporation. Since 2002, he has served as Executive Vice President of China Three Gorges Corporation, Chairman of the Board of Three Gorges Financial Ltd., and Board Director of China Yangtze Power Company. Since 2011 he also has served as Chairman of the Board of China Three Gorges International Corporation. He was elected Director of International Hydropower Association and Vice Chairman of Chinese National Committee on Large Dams since early 2000s, and served as Independent Director of the Board of China Merchants Bank from 2004 to 2007.

His current major responsibility in China Three Gorges Corporation covers financial and capital market activities, international business development, IT development and application, scientific study and innovation, environmental protection, coordination and communication with hydro and environment related international NGOs.



## **Dingming Zhang**

He was born in 1963 in Hubei, China. He has a Bachelor's degree in Power System and Automation from Huazhong University of Science and Technology in 1984, and also a Master's degree in Management from Huazhong University of Science and Technology in 2001.

Associate and then Deputy Division Chief in Key Project Construction Department of State Planning Commission of China (1984-1994). Deputy Division Chief, Division Chief, and Deputy Director of Capital Planning Department of Three Gorges Construction Committee under the State Council (1994-2002), Deputy Director of Power Production Department of China Three Gorges Corporation (2002), Executive Vice President of China Yangtze Power Company (2002-2011), Vice Chairman of the Board of Hubei Energy Group Co., Ltd.(2006-2011). His past experience also includes Director of the Board of Guangzhou Development Industry (Holding) Co., Ltd. and Director of the Board of Yangtze Three Gorges Technology and Economy Development.

In 2011, he was Secretary of the Board, and Director of Strategic Planning Department, Director of Power Sales and Marketing Department in China Three Gorges Corporation.



## **Shengliang Wu**

He was born on 1971 in Anhui, China. He has a bachelor's degree in Engineering from Wuhan University of Hydraulic and Electrical Engineering in 1992 and a master's degree in Technical Economics and Management from Chongqing University in 2000.

Technician, and soon afterwards, Engineer in Gezhouba Hydropower Plant (1992-1998). Secretary of Corporate Affairs Department in Gezhouba Hydropower Plant (1998-2002). Financial Manager of Capital Operating Department of China Yangtze Power Company (2002-2003). Information Disclosure Manager and then Deputy Director of Office of the Board of China Yangtze Power Company (2004-2006). Deputy Director and then Director of Capital Operating Department of China Yangtze Power Company (2006-2011). His past experience includes Director of the Board of Daye Non-ferrous Metals Co., Ltd.(2008-2009)

In 2011, he was Deputy Director of Strategic Planning Department in China Three Gorges Corporation.

## **PARPÚBLICA – Participações Públicas (SGPS), S.A.**

**PARPÚBLICA – Participações Públicas (SGPS), S.A.** ("Parpública" or the "Company") is a company responsible for the management of participations held in companies of capital exclusively public, is ruled by Decree-Law nº 209/2000, dated 2<sup>nd</sup> September and constitutes an instrument from the State, depending from the Finance Minister and acting on the following areas:

- Management of participations held in companies in a privatization process or to be in a privatization process in short term;
- Development of privatization processes, within the scope determined by the government;
- Restructuring of companies transferred from its scope for that effect;
- Accompaniment of participations held on privatized companies that confer to the State special rights;
- Management of public and immovable assets in excess, through subsidiary companies with specific purposes;
- Support the Finance Ministry of financial area regarding State companies and concessionaire companies of general economic interests;
- Promotion of the use of public-private partnerships for the development of public services in conditions of better quality and efficiency.

The Company has for purpose:

- a) Management of public participations that integrate its patrimony;
- b) Management, through subsidiary companies with specific purposes, of the public immovable assets assigned to it;
- c) Render of technical support to the exercise, by the Finance Ministry, of the State financial area over public companies and private companies concessionaire of general economic interests, as well as manage State financial assets;
- d) Render of services in the domain of companies liquidation of companies dissolved by the State or by other public entities;
- e) Render of technical, administration and management services to its subsidiaries.

The Company adopts a management and supervision model composed by a board of directors, integrating an audit committee, and a statutory auditor, corresponding to an Anglo-Saxon model.

Parpública assures an effective control amongst several of the most important sectors of Portuguese economy, holding majority participations in some companies, namely, Capitalpor – Participações Portuguesas, SGPS, S.A., TAP – SGPS, S.A., INCM – Imprensa Nacional Casa da Moeda, S.A. or AdP – Águas de Portugal, S.A. Regarding the companies in which Parpública holds minority stakes are, between others, EDP – Energias de Portugal, S.A., GALP Energia, SGPS, S.A., REN – Redes Energéticas Nacionais, SGPS, S.A. and PT – Portugal Telecom, S.A.

**CAJASTUR INVERSIONES, S.A.**

C/Álvarez Garaya, 2 (7ª Planta)  
Gijón (Asturias)

Cajastur Inversiones, S.A. a company incorporated under the Laws of Spain in March 2008, is fully owned by Grupo Liberbank, and has as its main corporate activity the representation in participation interests of the Group.

Since 2008 it is a member of the General and Supervisory Body of EDP and currently is also the legal representative in CCM Vida y Pensiones and Sociedad Promotora de las Telecomunicaciones de Extremadura Boards.

Liberbank is a financial entity, resulting from the integration of Group Cajastur, Caja de Extremadura and Caja Cantabria, which currently holds a direct and indirect holding of 5,01% of EDP's share capital.

## **PRESENTATION**

José de Mello Energia, S.A. was incorporated on the 9<sup>th</sup> March 2000, on Madeira Off-Shore, having as exclusive purpose the management of participations held in other companies as an indirect way of exercising economic activities, in accordance to the terms foreseen in the law.

Between 2006 and 2007 the company acquired EDP – Energias de Portugal, S.A. shares in the stock market, holding currently 176 283 526 shares representative of the referred company share capital, correspondent to 4,8211% of the respective voting rights.

José de Mello Energia, S.A. share capital is totally held, indirectly, by José de Mello, SGPS, S.A.

Lisbon, 14<sup>th</sup> March 2011

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José de Mello Energia, S.A.

# Senfora S.à.r.l.

## **SENFORA SARL (“SENFORA”)**

Senfora is 100% owned by International Petroleum Investment Company (“**IPIC**”) which is in turn 100% owned by the Government of the Emirate of Abu Dhabi. Senfora has its registered office at 20 rue de la Poste L-2346 Luxembourg.

IPIC was formed by the Government of the Emirate of Abu Dhabi in 1984 and is tasked with a mandate to invest globally in energy and energy related sectors.

IPIC aims to be one of the pre-eminent investment organizations in the world and to create value by investing in quality partnerships.

In 2008, IPIC signed a strategic partnership MoU with EDP and, since then, it has been represented in EDP's General and Supervisory Board. Senfora holds 4,06% of EDP's share capital.

Senfora intends to appoint Mr. Mohamed Al Fahim as its representative at the General and Supervisory Board of EDP – Energias de Portugal, SA. Mr. Al Fahim is the Manager of IPIC's Finance Division. He is 35 years old and a graduate of Suffolk University (Boston, USA) with a Bachelor of Science (Finance Major). Prior to joining IPIC, Mr. Al Fahim was Head of Group Financing Department at Abu Dhabi National Oil Company (ADNOC) - between 2000 and 2008. He joined IPIC in September 2008 as Finance Division Manager.



## **Carlos Jorge Ramalho dos Santos Ferreira**

He was born on 23rd February 1949. He has a degree in Law by the School of Law of Universidade Clássica de Lisboa (1971). He was a member of the Tax Reform Commission (1984-88); a Member of Parliament and Vice- Chairman of the Parliamentary Commission for Health and Social Security (1976); member of the Management Board of ANA (1977-1987); Chairman of the Board of Fundação de Oeiras (1987-89) and Chairman of the Companhia do Aeroporto de Macau (1989-91). He was a director of the Champalimaud Group (1992-99) and Chairman of the Board of Mundial Confiança and of the General Meeting of Banco Pinto & Sotto Mayor. Between 1999 and 2003, he served as Director of Servibanca, and as Vice-Chairman and member of the Board of Directors of Seguros e Pensões Gere, part of the BCP Group. He also acted as Director and Chairman of the Board of Directors of Império Bonança, the insurance companies Ocidental and Ocidental Vida, Seguro Directo, Império Comércio e Indústria (ICI), Companhia Portuguesa de Seguros de Saúde, Autogere and Corretoresgest, and he was also Director of Eureko B.V. He was Vice-Chairman of Estoril Sol and Finansol, non-Executive Chairman of Willis Portugal-Corretores de Seguros (2003-05) and Director of the Board of Seng Heng Bank. From 2005 until 2007 he was Chairman of the Board of Caixa Geral de Depósitos. He is currently Chairman of the Board of Banco Comercial Português; member of the General and Supervisory Board of Millenniumbank, in Poland, member of the Board of Directors of BancSabadell, in Spain and Chairman of the Board of Banco Millennium Angola, S.A..

He was designated for the first time Member of the EDP General and Supervisory Board on 10th April 2008 and he was reappointed on 15th April 2009.



Société Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures (Sonatrach) is an Algerian company, incorporated in 1963 and fully owned by the Algerian State. Sonatrach's headquarters is located in Djenane El Malik Hydra – Alger.

Sonatrach is the largest oil and gas company in Algeria and Africa. The company operates in exploration, production, pipeline transportation and marketing of hydrocarbons and by products.

As part of a diversification strategy, Sonatrach stepped up investments in power generation, new and renewable energies, water desalination, and mining exploration and exploitation. The international strategy of the company includes operations in several parts of the world namely: in Africa (Mali, Niger, Libya, Egypt), in Europe (Spain, Italy, Portugal, Great Britain), in Latin America (Peru) and in the USA.

With a turnover nearing \$56,1 billion in 2010, Sonatrach is ranked first company in Africa and 12th in the world. It is also 4th world LNG exporter, 3rd world LPG exporter and 5th World Natural gas exporter.

In 2007, Sonatrach signed a strategic partnership agreement with EDP and, since then, it has been represented in EDP's General and Supervisory Board. Sonatrach holds 81.713.076 EDP shares (2,23% of share capital).



## **José Maria Espirito Santo Silva Ricciardi**

He was born on 27th October 1954. He has a degree in Applied Economic Sciences by the Administration and Management Institute of the School of Economic, Political and Social Sciences of Université Catholique de Louvain, in Belgium. He served as Financial Controller at the European headquarters of the Espírito Santo Group (GES) from 1981 to 1983, assisting the group's General Financial Controller at a global level. He was an Assistant Director of the Bank Espírito Santo International Ltd. from June 1983 and in 1987 he was appointed Director of Merchant Banking at Banco Internacional de Crédito (BIC). In 1990, he worked at BIC, as Deputy Director-General and Director of the Capital Markets Department. He was appointed Director of Espírito Santo Sociedade de Investimentos in 1992 and Vice-Chairman of the Board of Directors of Banco Espírito Santo de Investimento in 1995. Since 1999 he has served as Executive Director of the Board of Banco Espírito Santo and CEO of Banco Espírito Santo de Investimento.

He was designated for the first time Member of the EDP General and Supervisory Board on 30th June 2006 and he was reappointed on 15th April 2009.



## **Alberto João Coraceiro de Castro**

He was born on 15th June 1952. He has a degree in Economics from the School of Economics of Porto and a PhD in Economics from the University of South Carolina. He has published papers in different areas of expertise, including industrial economics, business economics and strategy, labor and international economics. He lectures at Universidade Católica Portuguesa, where he is head of the Centre for Applied Research in Economics and Management. He serves as President of the Audit Committee of Mota-Engil and Unicer and is a consultant to the Portuguese Footwear Industry Association (APICCAPS). He is also a member of the General Board of Associação Empresarial de Portugal and of the Board of Associação Comercial do Porto, Vice-Chairman of the Board of Directors of Associação para o Museu dos Transportes e Comunicações.

He was designated for the first time Vice-Chairman of the EDP General and Supervisory Board on 30th June 2006 and he was reappointed on 15th April 2009.



## **António Sarmiento Gomes Mota**

He has born on 10th June 1958. He has a degree in Management by ISCTE, (1981), an MBA by the School of Economics of Universidade Nova de Lisboa (1984) and a PhD in Management by ISCTE. He is a Full Professor and the head of ISCTE Business School (since 2003). He is also the head of INDEG/ISCTE (since 2005); Chairman of the General Board of the Fundo de Contragarantia Mútua (1999-) and a non-executive member of the Board of CIMPOR (2009-). Member of the Direction Board of the Portuguese Corporate Governance Institute (2010-). Previously, he was also head of the Finance and Accountancy Department of ISCTE Business School (2001-2003); Chairman of the Board of CEMAF – Centro de Investigação de Mercados e Activos Financeiros of ISCTE (1995-2003); member of the Investment Committee of FINPRO-SGPS (2002-2004); Chairman of the Board of Directors of SIEMCA – Sociedade Mediadora de Capitais (1990-1997); Consultant of PME Investimentos 1998-2000). Co-founder and first director of the “Management Revue”, he is also author of a number of books and papers on areas such as corporate governance, financial markets and instruments, strategy and business restructuring.

He was designated Member of the EDP General and Supervisory Board on 15th April 2009.



## **Maria Celeste Ferreira Lopes Cardona**

Born in June 30th, 1951, she holds a Doctorate degree in law from the Faculdade de Direito da Universidade de Lisboa, having been an Assistant Professor in the same university. Within the Ministry of Finance, she was a member of the Fiscal Study Center and a Portuguese representative on the OECD. She was Minister of Justice of the XV Constitutional Government. She was graced the degree of Grande Oficial da Ordem do Infante D. Henrique, attributed in 1998, by his Excellency the President of the Portuguese Republic. She was also a non-executive Board Member of Caixa Geral de Depósitos.

Mrs. Celeste Cardona published articles and opinions in specialty magazines, namely in “Ciência e Técnica Fiscal”. She is also author of several monographs and varied studies, such as “As agências de regulação no Direito Comunitário”, “O problema da retroactividade na lei fiscal e na Constituição”, “A prescrição da obrigação tributária e a caducidade da liquidação de impostos”, e “A natureza e o regime das empresas de serviço público”.

She is currently a lawyer and a senior partner in M.C. Cardona & Associados, a law firm, and also a non-executive member of BCI, headquartered in Maputo, Mozambique, a member of the Fiscal Council of SIBS and a legal and fiscal consultant for several financial and non-financial institutions.



## **Fernando Herrero Masaveu**

He was born in Oviedo in 1966. He received a law degree from the University of Navarra. He started to work at Masaveu Group in 1993 where played various roles. He currently plays the following positions, among others: Chairman of Masaveu Corporation; Chairman of Cementos Anónima Tudela Veguín; Chairman of Masaveu International, Advisor at Hidrocantábrico, Chairman of the Audit Committee at Hidrocantábrico; Advisor at Naturgas Energía; Advisor at Bankinter; Member of the Executive Committee of Bankinter; Member of the Audit Commission of Bankinter; Member of International Advisory Board of the Santander Group; Advisor at EGEO, S.G.P.S.; Chairman of Masaveu de Investigación y desarrollo; Advisor at OLMEA; Chairman of Beluga Holding Limited; Chairman of the Maria Cristina Masaveu Foundation; Chairman of the Foundation San Ignacio de Loyola; patron and member of the Executive Committee of the Príncipe de Asturias foundation; patron and member of the heritage of Príncipe de Asturias Foundation; Patron of the Príncipe de Asturias Awards; International patron of Asociación Amigos Museo del Prado; and Patron of Sociedad Internacional de Bioética (S.I.B.I.).

Additionally, he is director of several companies of Masaveu group.

Formerly, he also had relevant contributions in several sector, particularly in the R&D sector, the beverage sector, the health sector, the financial sector, the transportation sector, the environmental sector, the press sector, the real estate sector, as well as significant assistance in several foundations focus on social responsibility.



### **Ilídio da Costa Leite de Pinho**

73 years hold. Degree in Electronics and Machinery Engineering by “Instituto Industrial do Porto” with a final grade of 16, in 1964. Grã-Cruz” Order of Merit, Honorary member of the Industrial Order of Merit. Honorary member of “AIP – Associação Industrial Portuense” and member of the “Ordens Honoríficas Portuguesas” from 1996 to 1999. Gold Medal and “Honorary citizen” award granted by the city of Vale de Cambra, in 1999. Gold medal and “University Benefactor” award granted by “Universidade Católica Portuguesa”, in 2002. Golden Badge by the Portuguese Association of Voluntary Firemen, in 2002. Between 1986 and 1991 was non-executive Board of Directors Member of “ICEP” in representation of the National Industry. President of the City Hall Council of Vale de Cambra, between 1979 and 1983 and President of the City Hall Assembly of Vale de Cambra, between 1993 and 1997. Member of the Administrative Committee of “Universidade Católica Portuguesa” – Oporto. University Counsel of “Universidade de Aveiro” and Senate Member of “Universidade do Porto”. Member of the board of several business associations. Member of the Board of Directors of METALPACK GmbH, from 1985 to 1994 and Member of the “Trilateral Commission” between 1988 and 1996. Was founder and Chairman of the Board of Directors of COLEP PORTUGAL, S.A., COLEP ESPAÑA, SA, COLEP/VULCANO, S.A., COLEP/INDÚSTRIAS, S.A., CMB/COLEP-Embalagens, S.A., COLEP/TRADING, LDA, COLEPINOVA-Sociedade de Capital de Risco, S.A., NACIONALGÁS-Empresa de Transporte e Distribuição de Gás, S.A., LUSITÂNIAGÁS-Companhia de Gás do Centro, S.A., EGA-Empresa de Gás de Aveiro, EGL-Empresa de Gás de Leiria, S.A., EMPORGÁS-Empresa Portuguesa de Gás, LDA, EDISOFT-Empresa de Desenvolvimento de Software, S.A. (in association with TAP), TRANSINSULAR-Transportes Marítimos Insulares, S.A., MEGASIS-Sociedade de Serviços e Engenharia Informática, S.A. (in association with PHILIPS and TAP). Was founder and Member of the Board of Directors of several Portuguese financial institutions and non-executive Member of the Board of Directors of “Banco Espírito Santo, S.A.”. Shareholder of “CEM – Companhia de Electricidade de Macau, SARL”. Founder and Chairman of the Board of Directors of the companies of Ilídio Pinho Group. Chairman of the Board of Directors of “ASIAINVEST-Investimentos e Participações, SARL” and “PORTULAND-Investimentos Imobiliários, S.A.”. Chairman of the Strategy Committee of “FOMENTINVEST-S.G.P.S., S.A.”. Founder and Chairman of the Board of Directors and of the Board of Trustees of FUNDAÇÃO ILÍDIO PINHO.



### **Jorge Braga de Macedo**

He was born on December, 1<sup>st</sup> 1946. He has a law degree from Universidade de Lisboa in 1971. At Yale University, he completed M.A. in International Relations (1973) and also has PhD in Economics (1979). He aggregated in the Faculty of Economics from Universidade de Lisboa in 1982.

Since 1999 to 2004 he belonged to the Organization for Economic Cooperation and Development (OECD) and the European Commission in Brussels between 1988 and 1991. At a national level, he was President of the Parliamentary Commission for European Affairs, from 1994 to 1995, and Minister of Finance from 1991 to 1993. He has taught at the Centre Européen d'Education Permanente in Fontainebleau, and at the Catholic University of Lisbon, at Princeton University, among others. He has been a consultant at the European Bank for Reconstruction and Development, the United Nations, the World Bank and the International Monetary Fund.

Currently, he is a Professor of Economics at Universidade Nova de Lisboa, teaches at the Institut d'Etudes Politiques (SciencesPo) in Paris, is Director of the Center Globalization and Governance (CG & G) at the Nova School of Business and Economics from the Universidade Nova de Lisboa, President of Institute of Tropical Research (IICT) and Member of the Board of Governors of the International Centre for International Governance Innovation in Waterloo, Canada.



## **Manuel Fernando de Macedo Alves Monteiro**

He was born on 12th April 1957. He has a degree in Law and is a Board Director of CIN, Novabase, Douro Azul and AICEP (Business Development Agency). He acts as President of Remunerations Committees of AICEP – Global Parques S.A., AICEP Capital, Douro Azul SGPS and Sardinha & Leite SGPS. He is a member of the School of Economics and Management Advisory Board (Universidade Católica do Porto); and a member of the Advisory Board of Porto Vivo - Sociedade de Reabilitação Urbana do Porto. He was a non-executive board member of Jerónimo Martins, SGPS; served as Chairman of Euronext Lisbon and was a member of the Board of Directors of the Paris, Brussels and Amsterdam stock exchanges and Euronext NV. He was CEO of the Lisbon and Porto Stock Exchanges and Interbolsa; Director of the Portuguese Corporate Governance Institute; Chairman of the Portuguese Association of Financial Analysts; member of the CMVM Advisory Board and Chairman of Casa da Música/Porto 2001, S.A. He has also held executive positions in international organizations related to capital markets: Executive Board of the Ibero-American Stock Exchange Federation (FIABV); the European Committee of Futures and Options Exchanges (ECOFEX); the International Finance and Commodities Institute (IFCI) and the European Capital Markets Institute (ECMI). He was awarded the title of Chevalier de L'Ordre Nationale de la Légion d'Honneur by recommendation of the President of the French Republic.

He was designated for the first time Member of the EDP General and Supervisory Board on 30th June 2006 and he was reappointed on 15th April 2009.



## **Paulo Teixeira Pinto**

He was born on October 10<sup>th</sup>, 1960. He has a Law degree from Universidade de Lisboa (1983) and post-graduate degree in History of Law from Universidade Complutense de Madrid, having also attended a Program for Corporate Strategy at INSEAD in Fontainebleau and a Program for Senior Management Officer from AESE. He served as Secretary of State for the Presidency of the Council of Ministers and was a Speaker for the Portuguese Government. He represented the Portuguese Government at the Program of Public Management at the OECD. From 2005 to 2007, he was Chairman of the Board of Directors of BCP, having held also several roles within the Group, and Vice-President of the Portuguese Banking Association. It was also Member of the National Council of the IPC, Chairman of the Audit Centralcer, Vice-President of the General Assembly TagusPark and Advisory Board Member of the Brazilian cement company, Cimentos Liz. From 2006 to 2007 he was a member of the Board of Directors and Supervisory Board of EDP.

Currently, he is Chairman of the Board of Directors of BABEL, SGPS, SA, Vice Chairman of Abreu Advogados, Member of the Board of directors of LENA, SGPS, SA, Senior Advisor of the Eurogroup Consulting, Vice President of the General Council of the University of Lisbon, member of the Advisory Board of the Faculty of Arts, University of Coimbra and President of the Board of the Portuguese Association of Publishers and Booksellers. He also teaches the discipline of Strategy at Universidade Católica Portuguesa.

He is a member of the Academia de Artes e Letras, author of several books and articles on law, history, political science, economics, poetry and painting.



## **Vasco Joaquim Rocha Vieira**

He has born on August 16<sup>th</sup>, 1939. He has a degree in Civil Engineering from Instituto Superior Técnico of the Universidade Técnica de Lisboa. He took several courses and specialties, including General Course of Staff (1969/1970), Complementary Course of General Staff (1970/1972), Course of Command and Direction for Official General (1982/1983) and the Course of National Defense (1984). In 1984 in was promoted to Brigadier and later, in 1987, he was promoted General.

In 1956 he joined the Military College having received the Alcazar of Toledo Award, given to the highest rated finalist of all students from the Military Academy, and the Marechal Hermes Award in Brazil. From 1969 to 1973 he collaborated with Lisbon's City Hall. He taught at the Military Academy and at the Institute for Advanced Military Studies. He was Deputy Secretary for Communications and Public Works of the Macau Government in 1974/75. He joined the original core of officers of the Portuguese Armed Forces, promoting the installation of a democratic regime in Portugal. Attributing great importance to his military career, he was Chief of Staff of the Army and, inherently, member of the Revolution Council between 1976 and 1978, National Military Representative at NATO Supreme Headquarters Allied Powers in Europe - SHAPE, in Belgium, and Honorary Director of Weapons and Engineering. He was Minister of the Republic for the Azores, between 1986 and 1991, and Governor of Macau, where he served from 1991 until 1999.

Currently, he is Member of the Board of Engineers, Member of the Academy of Engineering, Vice-President of the Luso-Brazilian Foundation for the development of Portuguese-speaking world and Representative of Portugal in ASEF, Former Chancellor of the Military Orders, Member of the Supreme Council of Associations of the Former Students of the Military College and Member of the Advisory Board of the Nova School of Business and Economics at Universidade Nova de Lisboa.



## **Vitor Fernando da Conceição Gonçalves**

He was born on 16th April 1955. He has a degree in Business Administration and Management from ISEG (1978) and a PhD in Business Sciences from FCEE at Universidad de Sevilla (1987). He has the title of “Agregado” in Management from Universidade Técnica de Lisboa (1993) and is currently a Full Professor in Management at ISEG (since 1994) as well as Vice-Rector at Universidade Técnica de Lisboa (since 2007). He is a Member of the Economic and Social Council (since 2007) and Member of the Panel of Experts on World Competitiveness at the IMD World Competitiveness Centre (since 2005). He served as Chairman of the ISEG Directive Council (2003-06) and Chairman of the ISEG Management Department (1992-2000). He has led several postgraduate and advanced training programs for executives and was a guest lecturer at several universities in Portugal and abroad. He is a Member of the Assessment Committee for doctoral, post-doctoral and research candidates at the Fundação para a Ciência e Tecnologia (since 1997). He is Chairman of the Management and Business Administration Degrees Evaluation Committee (2001-02). Member of the Executive Council of Economics and Business Management Specialization at the Portuguese Economists’ Association (1999-2001) and member of the Professional Council. He is a non-executive Director of ZON Multimedia and Chairman of its Audit Committee (since 2007). He is currently Chairman of the Gaptec / UTL Department (since 2007) and was Director of Promindústria – Sociedade de Investimento SA (1994-96). He was President of the Instituto para o Desenvolvimento e Estudos Económicos, Financeiros e Empresariais (2003-07). From 2001 to 2002, he chaired the group of “high-level experts” at the European Commission that evaluated the program on European competitiveness – European Research Area. He is the author of several articles on management for national and international publications.

He was designated for the first time Member of the EDP General and Supervisory Board on 30th June 2006 and he was reappointed on 15th April 2009.



## **Rui Eduardo Ferreira Rodrigues Pena**

He was born on 25th December 1939. He has a degree in Law from the Universidade de Lisboa. He works as a lawyer and his professional activity has focus on areas of administrative, trade, financial and business law, with a particular emphasis on the so-called regulated markets. He is a founding member and senior partner at the law firm Rui Pena, Arnaut & Associados. From 1973 to 2007, he was Chairman of the Board of Directors, Executive Director and Non-Executive Director of various Portuguese and international companies. He served as Minister of National Defense from 2001 to 2002 and was a member of the General Council of the Portuguese Bar Association from 1987 to 1989. He was a lecturer in Administrative Law at Universidade Autónoma de Lisboa (1983-1987) and a member of the Lisbon Municipal Assembly (1986). He is part of the arbitration and reconciliation body of the International Centre for Settlement of Investment Disputes (ICSID). He served as President of the Inter-Parliamentary Union's Portuguese group (1980-1982) and was an assistant lecturer at the School of Law at Universidade de Lisboa (1977-1980), professor of Administrative Law at Universidade Livre de Lisboa from (1978-1981) and a member of the governing board at the Universidade de Lisboa (1977-1980). In 1978 he served as Minister of Administrative Reform and was also a Member of Parliament (1976-83). From 1964 to 1975 he was a legal consultant and director of various companies within the SACOR Group.

He was designated for the first time Member of the EDP General and Supervisory Board on 12th April 2007 and he was reappointed on 15th April 2009.